SENKO Co., Ltd.

## Summary of Financial Statements for the Fiscal Year ended March 31, 2012 [Japan GAAP]

April 26, 2012

Name of Listed Company: SENKO Co., Ltd. Stock listed on: the First Section of the Tokyo Stock Exchange

Code Number: 9069 and Osaka Securities Exchange

URL http://www.senko.co.jp

Representative: Title: President Name: Yasuhisa Fukuda

Inquiries: Title: Executive Officer, Public Relations Name: Noburoh Sasaki Tel. (06) 6440-5155 Scheduled Date of Annual Shareholders Meeting: June 28, 2012 Scheduled Date of Dividend Paid: June 29, 2012

Scheduled Date of Issue of Financial Report: June 28, 2012

Supplemental Information Materials: Yes

Scheduled Date of Information Meeting: Yes (for institutional investors)

#### 1. Consolidated Operating Results for the Fiscal Year Ended March 2012 (From April 1, 2011 to March 31, 2012)

### (1) Consolidated Operating Results

Note: Amounts less than one million yen have been rounded down.

	Operating Rev	enues	Operating income		Ordinary income		Net income	
	Million yen	%	Million yen	%	Million yen	%	Million yen	%
Fiscal year ended March 31, 2012	270,361	12.2	8,274	35.6	8,333	30.7	3,478	53.8
Fiscal year ended March 31, 2011	241,046	5.9	6,099	(8.0)	6,375	2.3	2,261	(23.2)

(Note) Comprehensive income

Fiscal year ended March 2012 3,897million yen (87.1%) Fiscal year ended March 2011 2,082 million yen (-24.7%)

	Net income per share	Diluted net income per share	Return on shareholders' equity	Ratio of ordinary income to total assets	Ratio of operating income to operating revenues
	Yen	Yen	%	%	%
Fiscal year ended March 31, 2012	27.65	25.07	5.8	4.4	3.1
Fiscal year ended March 31, 2011	18.44	16.72	4.0	3.7	2.5

(Reference) Equity in earnings (losses) of affiliates

Fiscal year ended March 31, 2012 -3 million yen Fiscal year ended March 31, 2011 3 million yen

### (2) Consolidated Financial Position

	Total assets	Net assets	Equity ratio	Net assets per share
	Million yen	Million yen	%	Yen
Fiscal year ended March 31, 2012	202,847	63,274	30.3	488.25
Fiscal year ended March 31, 2011	177,284	60,604	33.3	469.14

(Reference) Shareholders' equity:

Fiscal year ended March 31, 2012 61,424 million yen Fiscal year ended March 31, 2011 59,024 million yen

## (3) Consolidated Cash Flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at fiscal year-end
	Million yen	Million yen	Million yen	Million yen
Fiscal year ended March 31, 2012	9,341	(16,466)	6,094	13,354
Fiscal year ended March 31, 2011	7,408	(11,389)	3,405	14,394

#### 2. Dividends

		Ar	nual divide	nd		Aggregate	Payout ratio	Dividend on
	End of 1Q	End of 2Q	End of 3Q	End of FY	Total	amount (annual)	(consolidated)	equity ratio (Consolidated)
	Yen	Yen	Yen	Yen	Yen	Million yen	%	%
Fiscal year ended March 31, 2011	-	5.00	-	5.00	10.00	1,263	54.2	2.1
Fiscal year ended March 31, 2012	-	6.00	-	6.00	12.00	1,509	43.4	2.5
Fiscal year ending March 31, 2013 (Forecast)	-	6.00	-	6.00	12.00		30.2	

Note: Dividends include ¥1 of commemorative dividend for the end of 2Q and year end of FY3/12.

## 3. Forecast of Consolidated Operating Results for the Year Ending March 2013(From April 1, 2012 to March 31, 2013)

(Percentage figures represent year on year changes)

	Operating re	venues	Operating	income	Ordinary in	ncome	Net incon	ne	Net income per share
	Million yen	%	Million yen	%	Million yen	%	Million yen	%	Yen
First half ending September 2012	144,000	13.5	4,350	14.4	4,250	16.3	2,100	27.6	16.69
Fiscal year ending March 2013	300,000	11.0	10,200	23.3	10,000	20.0	5,000	43.7	39.74

#### 4. Others

- (1) Changes in significant subsidiaries during the fiscal year (Changes in specified subsidiaries associated with change in scope of consolidation): None
- (2) Changes in accounting principles and estimates, and retrospective restatement
  - a. Changes due to revision of accounting standards: None
  - b. Changes other than in (a): None
  - c. Changes in accounting estimates: None
  - d. Retrospective restatement: None

#### (3) Shares outstanding (Common shares)

a. Shares outstanding at fiscal year end (including treasury stocks)

Fiscal year ended March 31, 2012 128,989,476 shares Fiscal year ended March 31, 2011 128,989,476 shares

b. Treasury stocks at fiscal year end

Fiscal year ended March 31, 2012 3,183,467 shares Fiscal year ended March 31, 2011 3,174,635 shares

c. Average number of shares

Fiscal year ended March 31, 2012 125,812,093 shares Fiscal year ended March 31, 2011 122,632,149 shares

#### [Reference] Overview of Non-Consolidated Operating Results

1. Non-Consolidated Operating Results for the Fiscal Year Ended March 2012 (From April 1, 2011 to March 31, 2012)

## (1) Non-Consolidated Operating Results

	Operating Revenues Operating income		Ordinary income		Net income			
	Million yen	%	Million yen	%	Million yen	%	Million yen	%
Fiscal year ended March 31, 2012	182,586	4.8	5,598	16.8	5,724	16.0	2,172	128.0
Fiscal year ended March 31, 2011	174,299	2.6	4,794	(6.2)	4,937	(3.9)	952	(61.1)

	Net income per share	Diluted net income per share
	Yen	Yen
Fiscal year ended March 31, 2012	17.27	15.66
Fiscal year ended March 31, 2011	7.77	7.04

#### (2) Non-Consolidated Financial Position

	Total assets	Net assets	Equity ratio	Shareholders' equity per share
	Million yen	Million yen	%	Yen
Fiscal year ended March 31, 2012	173,572	56,500	32.5	447.93
Fiscal year ended March 31, 2011	157,964	55,547	35.1	440.64

(Reference) Shareholders' equity:

Fiscal year ended March 31, 2012 56,351 million yen Fiscal year ended March 31, 2011 55,439 million yen

### (Status of implementation of auditing procedure)

The auditing procedure for the consolidated financial statements that is prescribed by the Financial Instruments and Exchange Act had not been completed when this financial report was released.

## (Cautionary statement regarding forecasts of operating results and special notes)

Forward-looking statements in these materials are based on information available to management at the time, this report was prepared and assumptions that management believes are reasonable. Actual results may differ significantly from these statements for a number of reasons. Please refer to 2) Outlook for fiscal year ending March 2012 on page 3 for information concerning for forecasts.

### 1. Results of Operations

- (1) Analysis of the results
- 1) Fiscal year performance

In the immediate aftermath of the Great East Japan earthquake exports and production plummeted, but on restoration of damaged facilities and supply chain recovery the Japanese economy staged a steady comeback. Nevertheless, uncertainties about the future persisted, fueled by slowing growth in overseas economies, a stronger yen that impacted export industries, soaring crude oil prices and electric power shortages.

In the logistics industry as well, cargo volume declined substantially due to an earthquake-driven production falloff, but supply chain restoration caused a sharp comeback. Yet the strong yen and floods in Thailand that impacted exports and production caused weak trends in subsequent volume .

In this environment, the Senko Group positioned as its top management priority support for customers' earthquake restoration and recovery. And from April 2010 it inaugurated "Moving Global" as the corporate slogan. In this, the second year of the three-year intermediate term management plan, aggressive management was pursued under that rubric both domestically and overseas.

In Japan's Chiba Prefecture, the Company opened its largest distribution bases "Noda No. 1 PD Center" and "Noda No. 2 PD Center," thereby strengthening its distribution operations for major superstores and its services in the Kanto region. Further, with a view to concentrating warehouse bases in northern Miyagi Prefecture and expanding storage floor space, the "Hyuga PD Center" was opened in Hyuga City, while in Hokkaido's Hiroshima City the "Kita Hiroshima PD Center" was opened to fill out distribution services to all of Hokkaido. The chemical tanker Senouu Maru was chartered in order to provide for stable transport and business growth in chemical products.

Overseas, the "Kentucky Distribution Center" in the U.S. was established, and inaugurated distribution operations to serve U.S. and Japanese corporations.

As part of trade segment reinforcement, the general trading firm Smile Corp., engaged in packaging materials, foods, alcoholic beverages and daily living miscellaneous merchandise, was added to the Group as a subsidiary, as was Chugoku Piano Transport Co., engaged in transport of musical instruments, precision instruments, heavy weight goods and medical equipment. The intent in both cases was to seek business deployment into new distribution service fields.

Led by earthquake restoration demand, the period under review saw increases in disaster related products, electric power conservation related products and other existing volume, as well as September's addition of "Smile" to the Group and aggressive cultivation of new customers, resulting in a 12.2% year-on-year increase in consolidated operating revenues, to ¥270,361 million. While rising fuel expenses were a negative factor, the effects of higher sales and cost improvements boosted consolidated operating income by 35.6% to ¥8,274 million, and consolidated income profit by 30.7% to ¥8,333 million. Net income rose by 53.8% to ¥3,478 million.

Business results by segment

#### Distribution

The housing distribution business saw increases in existing volume due to provisional housing and other earthquake recovery demand, as well as housing products, electric power conservation products and lightweight products restoration of the distribution logistics business, and aggressive cultivation of new customers. Segment income rose by 5.2% year-on-year to ¥222,494 million.

### Commerce and trade

Segment income rose by 67.9% year-on-year to ¥44,811 million, driven by the addition of Smile Corp. to the Group, higher Marufuji Co. sales, trade expansion and growth in sales of the petroleum marketing business.

#### **Others**

Higher data processing sales sent segment income up by 7.2% year-on-year to ¥3,055 million.

## 2) Outlook

Going forward, the Japanese economy is seen recovering gradually, due to higher overseas economic growth rates driven by the newly developing countries and resources countries, and gradual emergence of earthquake recovery demand. But the situation does not admit of optimism, given European debt problems and other overseas deceleration factors, uncertainties about the scale and timing of full earthquake recovery demand, electric power supply-demand problems, the yen's uptrend and other negatives.

In this environment, and based on its intermediate term management vision, the Senko Group seeks to coexist with society, raise employee growth consciousness, and set an overall Group target as a "logistics and information organization" providing high quality and high cost-performance services on a global basis.

In aggressively pursuing such corporate activity, the Group's consolidated forecasts for the next fiscal year are for operating revenues of ¥300.0 billion, operating income of ¥10.2 billion, ordinary income of ¥10.0 billion and net income of ¥5.0 billion.

#### (2) Analysis of Financial Condition

## 1) Assets, liabilities and net assets

#### **Total assets**

Total assets at the end of the year under review stood at ¥202,847 million, up by ¥25,562 million over those of a year earlier. The gain derived from increases of ¥9,540 million in notes and accounts receivable, ¥3,414 million in inventory assets, ¥9,435 million in tangible fixed assets and ¥2,848 million in intangible fixed assets.

#### Liabilities

Outstanding liabilities at the end of the fiscal year rose by ¥22,893 million year-on-year to ¥139,573 million. The gain derived from increases of ¥9,693 million in notes and operating accounts payable, ¥5,000 million in corporate bonds and ¥8,091 million in long term borrowings.

#### **Net assets**

Net assets at the end of the fiscal year were up by ¥2,669 million year-on-year to ¥63,274 million. The gain derived from increases of ¥2,094 million in retained earnings and others. The equity ratio declined by 3.0 percentage points to 30.3%.

#### Cash flows

Cash and equivalents at the end of the term declined by ¥1,040 million year-on-year to ¥13,354 million.

Operating cash flow was a positive ¥9,341 million (income). Pretax net profit was ¥7,783 million, depreciation was ¥6,159 million and stocking-in debt rose by ¥3,968 million, while sales loans/accounts receivable rose by ¥4,483 million, interest payments were ¥1,186 million and corporate and other taxes were ¥2,368 million.

Investing cash flow was ¥16,466 million in outgoings. This derived from expenditures of ¥11,949 million for tangible fixed asset acquisition and from expenditures of ¥4,599 million for acquisition of subsidiaries' stock in conjunction with changes in the scope of consolidation.

Financial cash flow was a positive ¥6,094 million (income). Income from long term borrowings was ¥12,650 million and from corporate bond issuance was ¥5,000 million, while outgoings were ¥8,202 million for repayment of long term borrowings, ¥1,911 million for repayment of finance lease debt and ¥1,383 million for dividend payments.

#### 3) Performance indicators associated with cash flows

Years ended March 31	2008	2009	2010	2011	2012
Equity ratio (%)	34.6	33.5	32.0	33.3	30.3
Market capitalization equity ratio (%)	29.3	22.1	22.4	19.1	20.6
Interest-bearing debt to cash flow ratio (multiple)	7.9	9.9	9.6	8.2	7.6
Interest coverage ratio	8.1	6.1	5.3	6.2	7.9

Notes:

Equity ratio: Shareholders' equity/Total assets

Market capitalization equity ratio: Market capitalization/Total assets

Interest-bearing debt to cash flow ratio: Interest-bearing debt/Operating cash flows

Interest coverage ratio: Operating cash flows/Interest expenses

## (3) Fundamental policy for distribution of earnings and dividend for previous and next fiscal year

While securing internal reserves necessary for future business development and management structure reinforcement, the basic policy is to return profits to shareholders by implementing stable dividends and dividends that are linked to business results.

Dividends for the fiscal year ended March 31, 2012 are to be ¥6 per share, as expected, with ¥5 as the regular dividend and ¥1 to commemorate the Company's 65th anniversary. Together with the interim dividend of ¥6, same breakdown, the total annual dividend is expected at ¥12.

For the next fiscal year's annual dividend, the same amount of ¥12 per share is expected.

<sup>\*</sup>All figures are based on the consolidated financial statements.

<sup>\*</sup>Market capitalization is calculated by multiplying the fiscal year-end stock price and the number of shares issued at the end of the fiscal year (after deducting treasury stock).

<sup>\*</sup>Operating cash flows are the figure shown in the consolidated statement of cash flows. Interest-bearing debt is the sum of all liabilities on the consolidated balance sheet on which interest is paid. Interest expenses are the figure shown in the consolidated statement of cash flows.

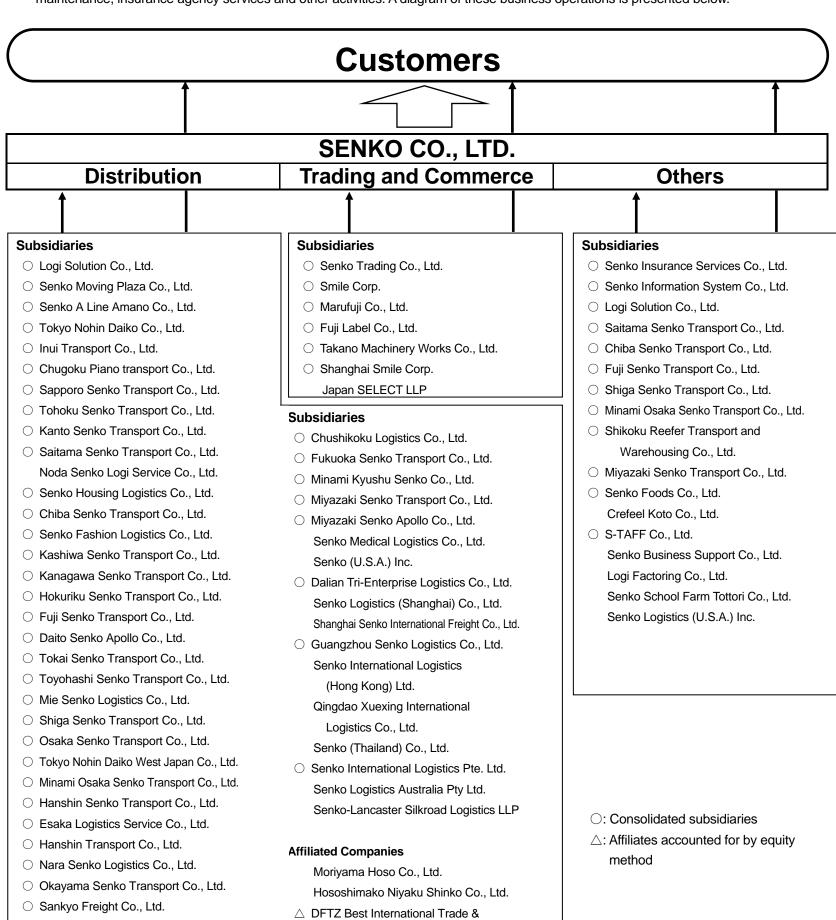
#### (4) Business risk

No discussion of business and other risks is presented here because there have been no significant changes involving these risks since the most recent Securities Report (dated June 29, 2011), which includes a section about business and other risks.

### 2. Corporate Group

Sanyo Senko Transport Co., Ltd.

The Senko Group includes Senko, 68 subsidiaries and three affiliated companies. To meet the increasingly diverse and exacting needs of customers, Group companies conduct a full line of logistics operations extending from the development of strategic logistics systems to the operation of these systems. There are three business segments: Distribution, which includes cargo transport by truck, cargo transport by rail, warehouse operations, the operation of distribution centers, and other activities; Trading and Commerce, which includes sales of petroleum products, trading sales and international trade; and Others, which includes outsourced data processing services, motor vehicle maintenance, insurance agency services and other activities. A diagram of these business operations is presented below.



Logistics Co., Ltd.

#### 3. Management Policies

#### (1) Fundamental management policy

The Senko Group is dedicated to becoming a company that earn the trust of shareholders, customers, employees and society and provide benefits to these stakeholders by using highly advanced logistics and information technologies to create and provide services of the highest quality.

To accomplish this goal, group companies seek to maximize corporate value by supplying customers with high-quality, low-cost value-added logistics services. From the standpoint of coexisting with society, the Senko Group also places priority on safety and environmental protection along with helping maintain social order. The aim is to create an energetic organization that is dedicated to growth and trust and able to fulfill its obligations as a leading member of the logistics industry.

#### (2) Targeted performance indicators

The new three-year medium-term business plan, which began in the fiscal year ending in March 2011, includes the following goals.

Operating revenues: ¥300.0 billion Operating income: ¥9.0 billion Operating margin: 3%

Debt/equity ratio: Under one.

#### (Reference)

The intermediate term management plan formulated at the beginning of Fiscal Year 2011 has the aforementioned targets, but as noted on Page 3, "1. Operating Results, ((2)) Outlook", the forecasts for the following fiscal year are for operating revenues of ¥300.0 billion and operating income of ¥10.2 billion (margin of 3.4%).

#### (3) Medium and long-term strategies

The following is a summary of the three-year medium-term business plan that covers the three-year period ending with the fiscal year that ends in March 2013.

Summary of the Senko Group Medium-term Business Plan (April 2010 to March 2013)

### Corporate slogan: "Moving Global"

## 1. The Senko Group's medium-term vision

The Senko Group aims to become a logistics and information organization that provides high-quality services with low costs in relation to benefits on a global scale. This goal includes measures to coexist with society and increase the commitment of group employees to achieve growth.

### 2. The Senko Group's medium-term objectives

- (1) Create new markets by meeting the needs of customers in Japan and other countries.
- (2) Improve efficiency across the entire Senko Group in order to supply high-quality services with low costs in relation to benefits.
- (3) Upgrade CSR activities by placing priority on three themes: compliance, environmental protection and safety.
- (4) Continue establishing systems and the workplace environment needed to increase enhance the motivation, skills and well-being of group employees.
- (5) Implement financial policies that place emphasis on maintaining financial soundness.

## 3. Plan

(billion yen)

	Fiscal year ended March 2010	Plan for Fiscal year ending March 2013			
	Actual	Initial Target	(Ref) Forecast for FY2013		
Operating revenues	227.69	300.0	300.0		
Operating income	6.15	9.0	10.2		
Ordinary income	6.23	8.5	10.0		
Net income	2.95	4.3	5.0		

## 4. Consolidated financial statements

# (1) Consolidated balance sheets

	As of March 31, 2011	As of March 31, 2012
Assets		
Current assets		
Cash and deposits	14,394	13,354
Notes and accounts receivable	31,147	40,688
Merchandise	719	4,087
Real estate for sale	15	3
Work in process	104	150
Supplies	176	188
Deferred tax assets	2,505	2,051
Other	3,798	3,782
Allowance for doubtful accounts	(29)	(53)
Total current assets	52,833	64,254
Noncurrent assets		
Property, plant and equipment		
Buildings and structures	83,805	95,267
Accumulated depreciation	(46,842)	(49,460)
Buildings and structures (net)	36,962	45,806
Machinery, equipment and vehicles	18,326	20,868
Accumulated depreciation	(13,361)	(15,054
Machinery, equipment and vehicles (net)	4,964	5,814
Tools, furniture and fixtures	4,475	4,778
Accumulated depreciation	(3,623)	(3,918
Tools, furniture and fixtures (net)	851	859
Land	39,233	39,837
Lease assets	5,586	6,858
Accumulated depreciation	(2,235)	(3,266
Lease assets (net)	3,351	3,591
Construction in progress	1,340	229
Total property, plant and equipment	86,703	96,139
Intangible assets		00,100
Goodwill	1,028	3,730
Other	3,358	3,505
Total intangible assets	4,387	7,235
Investments and other assets	4,007	1,200
Investment securities	2,984	4,754
Long-term loans receivable	4,313	4,732
Guarantee deposits	4,313 8,719	8,810
Deferred tax assets	4,969	4,000
Other	12,599	13,709
Allowance for doubtful accounts		(280
	(226)	· · · ·
Total investments and other assets	33,359	35,217
Total noncurrent assets	124,450	138,592
Total assets	177,284	202,847

	As of March 31, 2011	As of March 31, 2012
Liabilities		
Current liabilities		
Notes and operating accounts payable- trade	22,603	32,297
Current potion of bonds with subscription rights	-	4,900
Short-term loans payable	16,545	13,936
Lease obligations	1,608	2,066
Income taxes payable	1,719	2,281
Provision for bonuses	2,853	3,125
Provision for directors' bonuses	112	172
Reserve for loss on disaster	836	43
Other	7,643	9,260
Total current liabilities	53,923	68,084
Noncurrent liabilities		
Bonds payable	7,000	12,000
Convertible bond-type bonds with subscription rights	4,900	-
Long-term loans payable	32,331	40,422
Lease obligations	4,136	4,075
Provision for retirement benefits	9,724	9,468
Provision for directors' retirement benefits	37	66
Provision for special repairs	39	52
Asset retirement obligations	292	316
Other	4,295	5,087
Total noncurrent assets	62,756	71,489
Total liabilities	116,679	139,573
Net assets		
Shareholders' equity		
Capital stock	20,521	20,521
Capital surplus	18,782	18,782
Retained earnings	20,806	22,901
Treasury stock	(1,046)	(1,049)
Total shareholders' equity	59,063	61,155
Accumulated other comprehensive income		
Valuation differences on available-for-sale securities	2	157
Deferred gains or losses on hedges	(9)	156
Foreign currency translation adjustment	(31)	(44)
Total accumulated other comprehensive income	(38)	269
Subscription rights to shares	107	149
Minority interests	1,472	1,700
Total net assets	60,604	63,274
Liabilities and net assets	177,284	202,847

# (2) Consolidated statements of (comprehensive) income

(Consolidated statements of income)

	Fiscal year ended March 31, 2011	Fiscal year ended March 31, 2012
	(April 1, 2010 –March 31, 2011)	(April 1, 2011 –March 31, 2012)
Operating revenues	241,046	270,361
Cost of sales	220,569	245,426
Gross profit	20,477	24,935
Selling, general and administrative expenses	14,377	16,661
Operating income	6,099	8,274
Non-operating income		
Interest income	214	181
Dividends income	870	912
Insurance income	249	254
Other	700	533
Total non-operating income	2,035	1,882
Non-operating expenses		
Interest expenses	1,187	1,200
Insurance expenses	278	243
Other	294	379
Total non-operating expenses	1,760	1,823
Ordinary income	6,375	8,333
Extraordinary income		
Gain on sales of noncurrent assets	-	174
Income tax immune	34	-
Total extraordinary income	34	174
Extraordinary loss		
Loss on sales of noncurrent assets	119	302
Loss on retirement of noncurrent assets	180	190
Special retirement expenses	84	179
Loss on cancellation of lease contracts	82	50
Loss on disaster	976	-
Impairment loss	451	-
Loss on adjustment for changes of accounting standard for asset retirement obligation	130	-
Loss on sales of investment securities	62	-
Loss on valuation of investments in capital	34	-
Total extraordinary loss	2,122	723
Income before income taxes	4,287	7,783
Income taxes- current	2,708	2,705
Income taxes- deferred	(561)	1,525
Total income taxes	2,146	4,230
Income before minority interests	2,140	3,553
Minority interest in income or loss	(120)	74
Net income	2,261	3,478

1	Init:	Millions	s of Yen)

		(Gritti Millionio di Tori)
	Fiscal year ended	Fiscal year ended
	March 31, 2011	March 31, 2012
	(April 1, 2010 - March 31, 2011)	(April 1, 2010 - March 31, 2012)
Income before minority interests	2,140	3,553
Other comprehensive income		
Valuation difference on available-for-sale securities	(41)	180
Deferred gains or losses on hedges	19	181
Foreign currency translation adjustment	(29)	(16)
Share of other comprehensive income of associates accounted for using equity method	(5)	(1)
Total other comprehensive income	(57)	343
Comprehensive income	2,082	3,897
Comprehensive income attributable to		
Comprehensive income attributable to owners of the parent	2,205	3,786
Comprehensive income attributable to minority interests	(122)	110

		(Unit: Millions of Yer
	Fiscal year ended	Fiscal year ended March 31, 2012
	March 31, 2011	
	(April 1, 2010 –March 31, 2011)	(April 1, 2011 –March 31, 2012)
Shareholders' equity		
Capital stock		
Balance at the beginning of current period	18,345	20,52
Changes of items during the period		
Issuance of new shares	2,175	
Total changes of items during the period	2,175	
Balance at fiscal year end	20,521	20,52
Capital surplus		
Balance at the beginning of current period	16,607	18,78
Changes of items during the period		
Issuance of new shares	2,175	
Disposal of treasury stock	(0)	
Change of scope of consolidation	0	
Total changes of items during the period	2,175	
Balance at fiscal year end	18,782	18,78
Retained earnings		
Balance at the beginning of current period	19,604	20,80
Changes of items during the period		
Dividends from surplus	(1,073)	(1,38
Net income	2,261	3,47
Change of scope of consolidation	13	
Total changes of items during the period	1,201	2,09
Balance at fiscal year end	20,806	22,90
Treasury stock		· · · · · · · · · · · · · · · · · · ·
Balance at the beginning of current period	(772)	(1,04
Changes of items during the period	,	( )-
Purchases of treasury stock	(276)	(2
Disposal of treasury stock	1	,
Total changes of items during the period	(274)	(2
Balance at fiscal year end	(1,046)	(1,04
Total shareholders' equity	(1,010)	(1,01)
Balance at the beginning of current period	53,785	59,06
Changes of items during the period	30,730	00,00
Issuance of new shares	4,350	
Dividends from surplus	(1,073)	(1,38
Net income	2,261	3,47
Purchases of treasury stock	(276)	(2
Disposal of treasury stock	1	(4
Change of scope of consolidation	13	
Total changes of items during the period	5,277	2,09
Balance at fiscal year end	59,063	61,15

	Fiscal year ended	Fiscal year ended
	March 31, 2011	March 31, 2012
	(April 1, 2010 –March 31, 2011)	(April 1, 2011 - March 31, 2012)
Accumulated other comprehensive income		
Valuation differences on available-for-securities		
Balance at the beginning of current period	49	2
Changes of items during the period		
Net changes of items other than shareholders' equity	(47)	154
Total changes of items during the period	(47)	154
Balance at fiscal year end	2	157
Deferred gains or losses on hedges		
Balance at the beginning of current period	(22)	(9)
Changes of items during the period		
Net changes of items other than shareholders' equity	12	166
Total changes of items during the period	12	166
Balance at fiscal year end	(9)	156
Foreign currency translation adjustment		
Balance at the beginning of current period	(3)	(31)
Changes of items during the period	(-7	(- /
Net changes of items other than shareholders' equity	(27)	(13)
Total changes of items during the period	(27)	(13)
Balance at fiscal year end	(31)	(44)
Total accumulated other comprehensive income		( ,
Balance at the beginning of current period	23	(38)
Changes of items during the period	25	(66)
Net changes of items other than shareholders' equity	(61)	307
Total changes of items during the period	(61)	307
Balance at fiscal year end	(38)	269
Subscription rights to shares	(55)	200
Balance at the beginning of current period	80	107
Changes of items during the period		107
Net changes of items other than shareholders' equity	27	41
Total changes of items during the period	27	41
Balance at fiscal year end	107	149
•	107	149
Minority interests	1 222	1 472
Balance at the beginning of current period  Changes of items during the period	1,233	1,472
Net changes of items other than shareholders' equity	238	228
	238	228
Total changes of items during the period		
Balance at fiscal year end	1,472	1,700
Total net assets	F5 400	00.004
Balance at the beginning of current period	55,123	60,604
Changes of items during the period	4.050	
Issuance of new shares	4,350	- (4.000)
Dividends from surplus	(1,073)	(1,383)
Net income	2,261	3,478
Purchases of treasury stock	(276)	(2)
Disposal of treasury stock	1	-
Change of scope of consolidation	13	-
Net changes of items other than shareholders' equity	204	577
Total changes of items during the period	5,481	2,669
Balance at fiscal year end	60,604	63,274

	Fiscal year ended	Fiscal year ended
	March 31, 2011	March 31, 2012
	(April 1, 2010 -March 31, 2011)	(April 1, 2011 -March 31, 2012)
Cash flows from operating activities		
Income before income taxes	4,287	7,783
Depreciation and amortization	5,590	6,159
Loss on disaster	976	-
Impairment loss	451	-
Loss (gain) on sales of property, plant and equipment	-	302
Loss on retirement of noncurrent assets	180	190
Loss on adjustment for changes of accounting standard for asset retirement obligation	130	-
Increase (decrease) in provision for retirement benefits	(183)	(470)
Increase (decrease) in provision for bonuses	(531)	193
Increase (decrease) in provision for loss on disaster	-	(793)
Interest and dividends income	(1,084)	(1,094)
Interest expenses	1,187	1,200
Decrease (increase) in notes and accounts receivable- trade	(728)	(4,483)
Decrease (increase) in inventories	560	(802)
Increase (decrease) in notes and accounts payable- trade	774	3,968
Other	(401)	487
Sub-total -	11,209	12,643
Interest and dividends income received	275	253
Interest expenses paid	(1,194)	(1,186)
Income taxes paid	(2,881)	(2,368)
Net cash provided by (used in) operating activities	7,408	9,341
Cash flows from investing activities	· ·	<u> </u>
Purchase of property, plant and equipment	(9,646)	(11,949)
Proceeds from sales of property, plant and equipment	661	1,362
Purchase of investment securities	(29)	(1,396)
Proceeds from sales of investment securities	76	53
Purchase of stocks of subsidiaries and affiliates	(400)	(11)
Purchase of investments in subsidiaries resulting in change in scope of consolidation	· · ·	(4,599)
Payments for investments in capital of subsidiaries and affiliates	(171)	(10)
Payments of long-term loans receivable	(1,565)	(118)
Other	(314)	203
Net cash provided by (used in) investing activities	(11,389)	(16,466)
Cash flows from financing activities	, , ,	( , ,
Net increase (decrease) in short-term loans payable	(450)	152
Proceeds from long-term loans payable	9,100	12,650
Repayment of long-term loans payable	(6,490)	(8,202)
Proceeds from issuance of bonds	-	5,000
Repayments of finance lease obligations	(1,543)	(1,911)
Proceeds from issuance of common stock	4,350	-
Purchase of treasury stock	(276)	(2)
Proceeds from sales of treasury stock	1	-
Cash dividends paid	(1,071)	(1,383)
Other	(215)	(207)
Net cash provided by (used in) financing activities	3,405	6,094
Effect of exchange rate change on cash and cash equivalents	(31)	(9)
Net increase (decrease) in cash and cash equivalents	(606)	(1,040)
	•	
Cash and cash equivalents at beginning of year  Increase (decrease) in cash and cash equivalents resulting from change of scope of consolidation	14,504 495	14,394
	44.004	40.054
Cash and cash equivalents at end of year	14,394	13,354