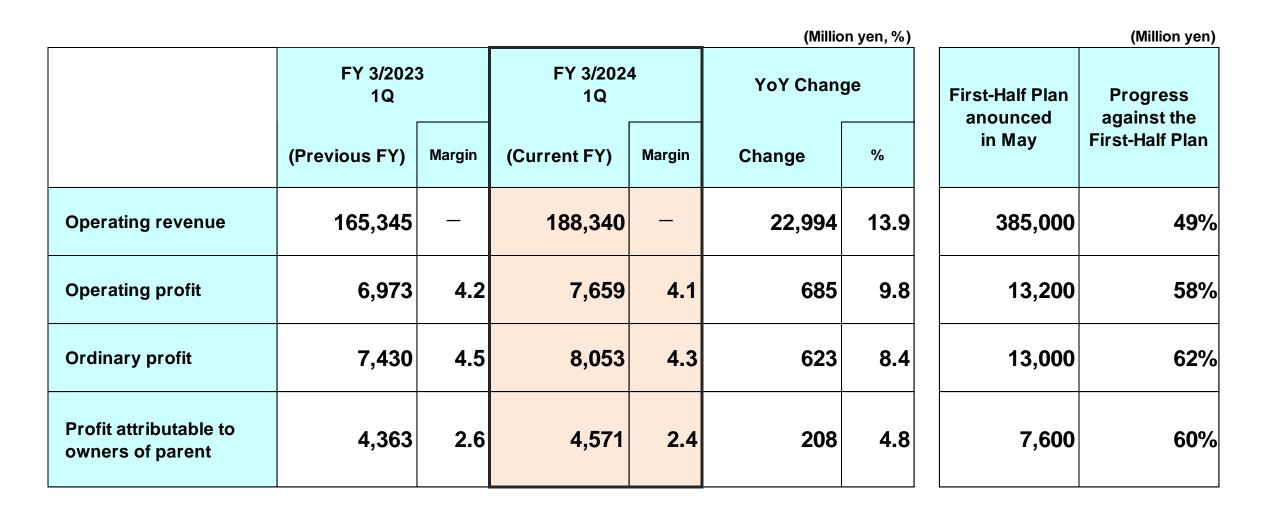
August 10, 2023



Financial Summary for the First Quarter of the Fiscal Year Ending March 31, 2024

1. Summary of Operating Results for the First Quarter of the FY Ending March 31, 2024



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2. Summary of Operating Results by Segment (1)



						(Billion yen, %)		
			FY 3/2023 1Q	FY 3/2024 1Q	YoY Cha	ange	First-Half Plan anounced	Progress against the
			(Previous FY)	(Current FY)	Change	%	in May	First-Half Plan
	Logistics		115.96	120.22	4.26	3.7	249.89	48%
an	Non-	Trading & Commerce	38.67	41.29	2.62	6.8	79.80	52%
revenue	Logistics	Life Support	8.48	11.89	3.41	40.3	23.47	51%
		Business Support	2.24	3.17	0.92	41.2	6.23	51%
Operating		Manufacturing	-	11.70	11.70	-	25.44	46%
era		Total	49.39	68.05	18.66	37.8	134.94	50%
do	Adjustment Amount			0.08	0.08	-	0.17	-
	Total		165.35	188.34	22.99	13.9	385.00	49%
	Logistics		6.34	6.18	- 0.15	- 2.4	11.96	52%
<u> </u>	Non-	Trading & Commerce	0.47	0.65	0.18	37.7	1.02	63%
profit	Logistics	Life Support	0.27	0.45	0.18	68.6	0.15	299%
		Business Support	0.14	0.39	0.25	184.5	0.67	58%
Operating		Manufacturing	-	0.17	0.17	-	0.31	55%
per		Total	0.87	1.65	0.78	89.6	2.15	77%
0	Adjustment	Adjustment Amount		- 0.18	0.06	-	-0.91	-
	Total		6.97	7.66	0.69	9.8	13.20	58%

					(Billion yen, %, PT)		
		FY 3/2023 1Q	FY 3/2024 1Q	YoY Change			
		(Previous FY)	(Current FY)	Change	%		
en	Domestic logistics	81.31	82.50	1.20	1.5		
revenue	Cold chain logistics	15.60	16.03	0.43	2.8		
	International logistics	11.94	12.00	0.06	0.5		
Operating	Maritime transport	7.11	9.68	2.57	36.2		
ō	Total	115.96	120.22	4.26	3.7		
Operating profit		6.34	6.18	-0.15	-2.4		
Operating profit ratio		5.5	5.1	-0.4			

)	▼ Main factors of change	_	(Billion yen)	
		YoY Change		
		Operating revenue	Operating profit	
5	Acquisition of new customers	7.74	0.75	
3	M&A	5.26	0.38	
5	Revision of freight charges	0.90	0.90	
2	Cost improvement, productivity improvement		0.26	
,	Changes in cargo volume from existing customers	-9.65	-1.41	
-	Effect of increase in basic salaries		-0.43	
	Effect of personnel system reform (from Oct. 2022)		-0.25	
	Rise in truck hiring expenses (including labor)		-0.19	
	Impact of power cost		-0.11	
	Other changes		-0.05	
	Total	4.26	-0.15	

					(Billion yen, %, PT)	Main factors of change		(Billion yen)
		FY 3/2023 1Q	FY 3/2024 1Q	1Q			YoY C	hange
		(Previous FY)	(Current FY)	Change	%		Operating revenue	Operating profit
enue	Trading & commerce & sales	10.91	10.17	-0.74	-6.8	Revision of prices	3.05	3.05
g reve	Household paper wholesale	22.90	26.55	3.65	15.9	Impact of purchase price and forex fluctuations		-2.56
eratin	International trade	4.86	4.57	-0.29	-5.9	Acquisition of new customers	0.38	
Ope	Total	38.67	41.29	2.62	6.8	Changes in trading volume from existing customers	-0.81	-0.10
Оре	rating profit	0.47	0.65	0.18	37.7	Changes in other costs		-0.21
Оре	rating profit ratio	1.2	1.6	0.4		Total	2.62	0.18



				(Billion yen, %, PT)	▼ Main factors of change		(Billion yen)
	FY 3/2023 1Q	FY 3/2024 1Q	ΥοΥ Ο	hange		YoY C	hange
	(Previous FY)	(Current FY)	Change	%		Operating revenue	Operating profit
Operating revenue	8.48	11.89	3.41	40.3	M&A	2.73	-0.01
Operating profit	0.27	0.45	0.18	68.6	Acquisition of new customers	0.37	0.01
Operating profit ratio	3.1	3.8	0.7		Changes in sales	0.07	0.10
					Revision of prices	0.25	0.25
					Impact of purchase price		-0.14

Power cost

Total

Changes in other costs

-0.01

-0.02

0.18

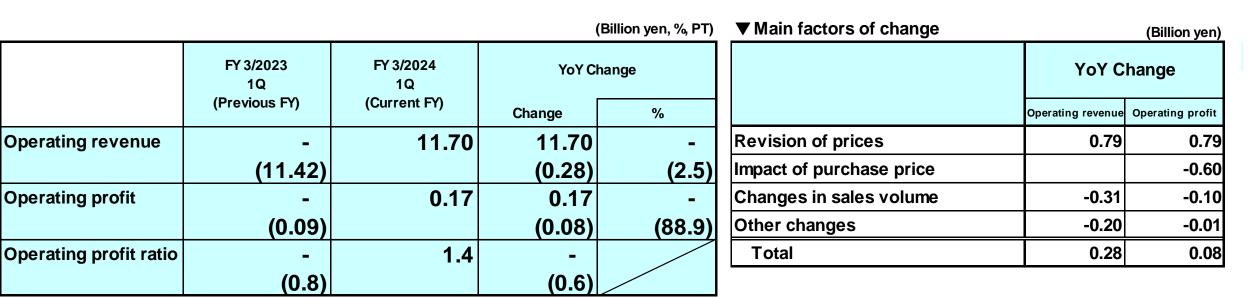
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6. Summary of Operating Results by Segment (5) Business Support



				(Billion yen, %, PT)	Main factors of change
	FY 3/2023 1Q (Previous FY)	FY 3/2024 1Q (Current FY)	YoY C Change	hange %	
Operating revenue	2.24	3.17	0.92	41.2	Acquisition of new custome
Operating profit	0.14	0.39	0.25	184.5	M&A
Operating profit ratio	6.1	12.2	6.1		Hotel business

▼ Main factors of change		(Billion yen)	
	YoY Change		
	Operating revenue	Operating profit	
Acquisition of new customers	0.54	0.10	
M&A	0.47		
Hotel business	0.13	0.12	
Revision of prices	0.03	0.03	
Effect of increase in basic salaries		-0.01	
Changes in sales, etc.	-0.25	0.01	
Total	0.92	0.25	



*(): Reference values based on the same accounting standards

8. Summary of Operating Revenue in Each Business Area [Comparison with Previous Year]



							I		(В	illion yen, %)	
			FY 3/2023	FY 3/2024	YoY Change		YoY Change Breakdown				
			1Q (Previous FY)	1Q (Current FY)		%	Acquisition of new customers	Price revision	M&A	Changes in cargo volume, sales, etc.	
		Food logistics	21.7	22.3	0.6	2.9	0.8	0.2		-0.4	
		Chain store logistics	21.6	24.2	2.6	12.2	2.0	0.2	2.1	-1.6	
		Fashion logistics	12.6	12.5	-0.1	-0.4	1.1	0.1		-1.3	
		Others	11.8	16.2	4.4	37.0	1.6		3.2	-0.4	
	Retail product logistics		67.6	75.2	7.6	11.2	5.5	0.5	5.3	-3.7	
	Housin	Housing logistics		14.7	-0.4	-2.5	0.4	0.2	_	-0.9	
	Chemic	cals logistics	22.7	20.8	-1.8	-8.1	1.1	0.2		-3.2	
	Others	, etc.	10.6	9.4	-1.1	-10.6	0.7		_	-1.9	
Logi	stics		116.0	120.2	4.3	3.7	7.7	0.9	5.3	-9.7	
Trad	ing & Co	mmerce	38.7	41.3	2.6	6.8	0.4	3.1		-0.8	
Life \$	Support		8.5	11.9	3.4	40.3	0.4	0.3	2.7	0.1	
Busi	ness Suj	pport	2.2	3.2	0.9	41.2	0.5		0.5	-0.1	
Manu	Manufacturing			11.7	11.7	—	_	Ι	11.7	_	
Adju	stment A	Amount		0.1	0.1	—	_	_	_	0.1	
Tota			165.3	188.3	23.0	13.9	9.0	4.2	20.2	-10.4	

*Global logistics revenue included in the above

	Logistics	14.1	13.8	-0.4	-2.7
	Trading & Commerce	7.7	7.4	-0.3	-3.3
	Manufacturing		2.7	2.7	
Glob	al logistics	21.8	23.9	2.0	9.4
Com	position (%)	13.2%	12.7%		

*Classifications have been revised after reviewing operations of customers as well as newly consolidated companies

▼Main factors of change								(Billion yen)	
		YoY Change							
	Logi	Logistics		Non-Logistics		Adjustment Amount		otal	
	Operating revenue	Operating profit	Operating revenue	Operating profit	Operating revenue	Operating profit	Operating revenue	Operating profit	
Acquisition of new customers	7.74	0.75	1.29	0.11			9.03	0.86	٦
M&A	5.26	0.38	14.90	0.08			20.16	0.46	
Revision of freight charges and prices	0.90	0.90	3.33	3.33			4.23	4.23	+5.81
Cost improvement, productivity improvement		0.26						0.26	
Cargo volume from existing customers	-9.65	-1.41	-0.85	0.12	0.08		-10.42	-1.29	٦ ٦
Impact of purchase price and forex fluctuations				-2.70				-2.70	
Effect of increase in basic salaries and personnel system reform		-0.68		-0.02				-0.70	F 10
Rise in truck hiring expenses (including labor)		-0.19						-0.19	-5.12
Impact of power cost		-0.11		-0.01				-0.12	
Impact of fuel prices		0.05						0.05	
Change in other costs		-0.10		-0.13		0.06		-0.17	
Total	4.26	-0.15	18.66	0.78	0.08	0.06	22.99	0.69	

*For revision of freight charges, the impact amount for all segments is totaled, and the impact of purchase price and forex fluctuations is set.





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