February 7, 2020

Briefing Material for Business Results

Summary of Financial Results for the Third Quarter Ending March 31, 2020

1. Operating Results for the Third Quarter Ending March 31, 2020



(Million of yen, %)

	FY 3/19		FY 3/20		YoY Change		
	3 Q	Margin	3 Q	Margin	Amount	%	
Operating revenue	400,565		427,741	-	27,175	6.8	
Operating profit	15,794	3.9	17,177	4.0	1,383	8.8	
Ordinary profit	16,065	4.0	17,233	4.0	1,167	7.3	
Profit attributable to owners of parent	9,552	2.4	10,879	2.5	1,327	13.9	

2. Results for the Third Quarter Ending March 31, 2020 : Operating Revenue SENKO

YoY change Up ¥27.2 billion (+6.8%)

Revenue growth	+	¥17.8 bn.	
Price revision		+	¥3.8 bn.
Effect of consolidation		+	¥7.3 bn.
Decreased impact of natural disa	+	¥0.4 bn.	
Changes in existing cargo volum		(¥2.2 bn.)	
	(10.3 bn.) 8.0 bn. 0.1 bn.		

3. Operating Revenue by Segment for the Third Quarter Ending March 31, 2020 SENKO

			YoY Change		YoY Change Breakdown			
	FY3/19 3Q	FY3/20 3Q	Amount	%	Revenue growth	Price revision	M & A	Existing cargo volume
	150 5	150.7	10.0					and
Retail Product Logistics	158.7	168.9	10.2	6.4	10.5	1.9	3.4	(5.6)
Housing Logistics	46.8	48.3	1.4	3.1	1.2	0.5		(0.3)
Chemicals Logistics	55.1	57.8	2.7	4.9	3.5	0.9	0.5	(2.2)
Others	23.1	22.9	(0.2)	(0.9)	1.5	0.1		(1.8)
Logistics Total	283.7	297.9	14.1	5.0	16.7	3.4	3.9	(9.9)
Trading & Commerce	108.1	118.0	9.9	9.1	0.5	0.4	1.0	8.0
Others	8.8	11.9	3.2	36.0	0.6		2.5	0.1
Total	400.6	427.7	27.2	6.8	17.8	3.8	7.3	(1.8)

(Billion of yen, %)

* International sales included in the above

Global logistics	21.6	26.6	5.1	23.4
Composition (%)	5.4	6.2		

*Natural disaster impact 4 included in the Existing

cargo volume includes

* International sales including non-consolidated overseas subsidiaries

Global logistics	27.1	28.9	1.9	6.9
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3

4. Results for the Third Quarter Ending March 31, 2020 : Profits

SENKO

YoY change Ordinary Profit UP ¥1.17 billion (+7.3%)

Revenue growth	+ ¥2.53 bn.		
Revision of freight charges	+ ¥3.81 _{bn.}		
Cost reduction and productivity improvement	+ ¥0.33 _{bn.}	\Rightarrow	+¥6.99 bn.
Effect of consolidation	+ ¥0.13 _{bn.}		
Decreased impact of natural disasters	+ ¥0.19 _{bn.}		
Changes in existing cargo volume	(¥1.96 bn.)		
Rising in outsourcing expenses including wage	(¥2.89 _{bn.)}		
Effect of salary increase	(¥0.59 _{bn.} $)$		(¥5.61 bn.)
Changes in other items	(40.17 bn.)		
Operating profit			+¥1.38 bn.
Changes in non-operating income		\diamond	(¥0.21 bn.)
Ordinary profit		\Rightarrow	+¥1.17 bn.

5. Results by Segment for the Third Quarter Ending March 31, 2020

(Million of Yen, %) YoY Change Operating **FY3/19 FY3/20** 3Q 3Q revenue Amount % 283,706 297,850 Logistics 14,143 5.0 108,094 117,974 9,879 9.1 Trading & Commerce Others 8,764 11,916 3,152 36.0 400,565 427,741 27,175 **Consolidated F/S** 6.8

(Million of Yen, %)

Operating	FY3/19		FY3/2	0	YoY Change		
profit	3Q	Margin	3Q	Margin	Amount	%	
Logistics	13,159	4.6	14,867	5.0	1,708	13.0	
Trading & Commerce	1,807	1.7	1,583	1.3	(224)	(12.4)	
Others	1,132	12.9	1,247	10.5	115	10.2	
Adjustment	(305)	_	(521)	_	(215)	_	
Consolidated F/S	15,794	3.9	17,177	4.0	1,383	8.8	

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5



Moving Global

Go beyond logistics, make the world go round, and revolutionize business.

Contact:

Senko Group Holdings Co., Ltd.

Public Relations Office 1-1-30-1400 Oyodonaka Kita Ward, Osaka City, Osaka 531-6114 (Tower West 14F, Umeda Sky Building) TEL: 06-6440-5156 Fax: 06-6440-5148 URL: https://www.senkogrouphd.co.jp/en